AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT				CONTRACT ID CODE	PAGE	OF PAGES
2. AMENDMENT/MODIFICATION NO.	3. EFFECTIVE	DATE	4. REG	UISITION/PURCHASE REQ. NO.	5. PROJECT	NO. (If applicable)
0177	See Bloo	ck 16C				
6. ISSUED BY CODE	892435		7. ADI	MINISTERED BY (If other than Item 6)	CODE 01	601
Strategic Petroleum Reserve Project SPRO U.S. Department of Energy 900 Commerce Road East US 492 New Orleans LA 70123		SPRO U.S. Department of Energy SPRO 900 Commerce Road East US 492 New Orleans LA 70123				
B. NAME AND ADDRESS OF CONTRACTOR (No., street,	county, State and	ZIP Code)	(x) 9A	AMENDMENT OF SOLICITATION NO.		
Fluor Federal Petroleum Opera Attn: Janet Rodriguez 850 S Clearview Pkwy Jew Orleans LA 701233401	ations, l	LLC	9B × 10, DE	DATED (SEE ITEM 11) A. MODIFICATION OF CONTRACT/ORDER NC-FE0011020 B. DATED (SEE ITEM 13)	0.	
CODE 078490442	FACILITY COD	F		9/18/2013		
CODE 078490442				9/18/2013 ENTS OF SOLICITATIONS		
CHECK ONE A. THIS CHANGE ORDER IS ISSUED FORDER NO. IN ITEM 10A.	RECEIPT OF O change an offer a nce to the solicita uired) DDIFICATION O PURSUANT TO:	FFERS PRIOR TO THE already submitted , such stion and this amendmen F CONTRACTS/ORDER: (Specify authority) THE	HOUR / change t, and is	AND DATE SPECIFIED MAY RESULT IN REJE may be made by letter or electronic communic	ection of your ation, provided secified. SCRIBED IN IT	EM 14.
C. THIS SUPPLEMENTAL AGREEMEN D. OTHER (Specify type of modification		NTO PURSUANT TO AL	JTHORI	TY OF:		
X See Block 14						
E. IMPORTANT: Contractor 🗵 is not	is required t	o sign this document and	l return	copies to the issuince	office.	
14. DESCRIPTION OF AMENDMENT/MODIFICATION (JEI: KJDUB6XQDTN4 The purpose of this modifica months through December 31, A. Reference Section F, Deli	tion is	to extend the	e co	ntract period of perfor	mance fo	
extended from September 30, B. Reference Section H - Speremove Clause H.40 "Provision	2025, to	December 31,	, 20 emen	25. ts: Section H is hereby		
C. Reference Section J, Atta Continued Except as provided herein, all terms and conditions of th				-		
15A. NAME AND TITLE OF SIGNER (Type or print)				NAME AND TITLE OF CONTRACTING OFFICE 1	CER (Type or p	rint)
15B. CONTRACTOR/OFFEROR		15C. DATE SIGNED		JNITED STATES OF AMERICA	من	16C. DATE SIGNED 09/19/2025
(Signature of person authorized to sign)				(Signature of Contracting Officer)		03/13/2023

CONTINUATION SHEET

REFERENCE NO. OF DOCUMENT BEING CONTINUED
DE-FE0011020/0177

REFERENCE NO. OF DOCUMENT BEING CONTINUED
2 2
2

NAME OF OFFEROR OR CONTRACTOR

Fluor Federal Petroleum Operations, LLC

ITEM NO.	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
(A)	(B)	(C)	(D)	(E)	(F)
	Business Subcontracting Plan for the period April 1, 2025, through September 30, 2025, is hereby incorporated. (See attached Small Business Subcontracting Plan.)		,	, ,	, , ,
	D. Reference Section J, Attachment E - Service Contract Labor Standards (Wage Determinations): Updated Wage Determinations are hereby incorporated into Section J, Attachment E. (See attached Wage Determinations.)				
	E. DOE will execute a separate modification to include updates to the Work Authorization Directives (WADs), the Tables in Section B of the contract, and overtime rates, as well as any other updates DOE deems necessary.				
	All other terms and conditions remain unchanged. Payment: VIPERS https://vipers.doe.gov Any questions, please contact by call/email 888-251-3557 or				
	payments@hq.doe.gov Period of Performance: 04/01/2014 to 12/31/2025				



SECTION J ATTACHMENT D

SMALL BUSINESS SUBCONTRACTING PLAN

Contractor:	Fluor Federal Petroleum Operations, LLC		
Address:	850 S Clearview Pkwy, New Orleans LA 70123		
Contract Number:	DE-FE0011020		
Item/Service:	Management and Operation of the SPR and Associated Activities		
Amount of Contract for Second 6-Month Pe	eriod of FY 2025: Estimated \$256,945,631		
Period of Contract Performance : FY 2025 (A	April 1, 2025, thru September 30, 2025)		
Type of Plan (Check One)			
X Individual Plan (All elements developed the full term of this Contract.)	ed specifically for this Contract and applicable for		

Master Plan (Goals developed for this Contract; all other elements standard; must be renewed every three years.) (See FAR 52.219-9(f)(1)-(3)).

Commercial Plan (Contractor sells large quantities of off-the-shelf commercial items to many Government agencies. Plans/goals are negotiated by a lead agency on a company-wide basis rather than for individual Contracts. Plan effective only during the year for which it is approved. The Contractor must provide a copy of the lead agency approval). (See FAR 19.704(d) and 52.219-9(g)).

I. Goals

This submittal shall include goals for Small Business concerns (SB), Service-disabled Veteranowned SB concerns (SDVOSB), HUBZone SB concerns (SBH), Small Disadvantaged Business concerns (SDB), and Women-owned SB concerns (WOSB), collectively referred to as SB concerns.

The proposed goals are based upon the estimated budget and commercial purchases, including those for Large Business concerns (LB), which will be derived from the current fiscal year budget and include mandated guidance from the Department of Energy (DOE). Goals may be changed within the first six months of each fiscal year by agreement between the Contracting Officer (CO) and the Contractor if there is a cancellation or an addition of program or project funding. Goals for the use of SB, SDVOSB, SBH, SDB, and WOSB subcontractors shall be submitted as follows unless otherwise required by the CO.

The goals are expressed in both dollars and percentages for LB, SB, SDVOSB, SBH, SDB, and WOSB. It is the intent of Fluor Federal Petroleum Operations (FFPO) to commit at least 49% (DOE mandated goal) of the subcontracted dollars to SBs and to meet, if not exceed, the DOE's annual subcontracting goals.





- A. The following percentage goals (expressed in terms of a percentage of total planned subcontracting dollars) are applicable to the 2nd 6-month period Fiscal Year 2025 Contract Period (April 1, 2025, thru September 30, 2025).
 - 1. The total estimated dollar value of all planned subcontracting (to all types of business concerns) under this Contract is \$167,789,512 (100%).
 - a. LB Concerns. Total estimated dollar value and percent of planned subcontracting with LBs (all business concerns classified as "other than small") (% of 1. above): \$85,572,651 and 51%.
 - b. SB Concerns. Total estimated dollar value and percent of planned subcontracting with SBs (include SB, SDVOSB, SBH, SDB, and WOSB concerns) (% of 1. above): \$82,216,861 and 49%.
 - c. VOSB Concerns. Total estimated dollar value and percent of planned subcontracting with VOSB (% of 1. above): N/A and N/A.
 - c. SDVOSB Concerns. Total estimated dollar value and percent of planned subcontracting with SDVOSBs (% of 1. above): \$8,389,476 and 5%. This amount is included in the amount shown under A.1.b, above, as a subset.
 - d. SBH Concerns. Total estimated dollar value and percent of planned subcontracting with SBHs (% of 1. above): \$5,033,685 and 3%. This amount is included in the amount shown under A.1.b, above, as a subset.
 - e. SDB Concerns. Total estimated dollar value and percent of planned subcontracting with SDBs (% of 1. above): \$8,389,476 and 5%. This amount is included in the amount shown under A.1.b, above, as a subset.
 - f. WOSB Concerns. Total estimated dollar value and percent of planned subcontracting with small women-owned businesses (% of 1. above): \$8,389,476 and 5%. This amount is included in the amount shown under A.1.b, above, as a subset.
- B. A description of all the types of products and/or services that will be acquired under this Contract is necessary to determine how the subcontracted dollars are to be spent.
 - 1. The following principal products and/or services will be subcontracted under this Contract, and the types of businesses supplying them are as follows.

Subcontracted Product/Service	Business Size (Other, SB), SDVOSB, SBH, SDB, WOSB	Planned Subcontractor (If known)		
C.2.1 OPERATIONS				
Equipment Rental	Other, SB, SDB	Multiple		
Surveying	SB, SDVOSB, SDB	Multiple		
Non-destructive Testing	Other, SB, WOSB	Multiple		
Downhole Tools/Fishing	Other, SB	Multiple		
Fuel Oil	Other, SB, SBH, SDB, WOSB	Multiple		
Aviation	Other, SB	Multiple		
Subcontracted Product/Service	Business Size (Other, SB), SDVOSB, SBH, SDB, WOSB	Planned Subcontractor (If known)		





CAVERN INTEGRITY AND WORKOVERS				
Cavern Integrity	Other, SB	Multiple		
PET	ROLEUM ACQ & TRANSPORTATIO	N		
Oil Sampling & Analysis	Other, SB	Multiple		
	MAINTENANCE			
Inspection & Testing	Other, SB, SDVOSB, WOSB	Multiple		
Electrical Repairs	SB	Multiple		
Mechanical Repair	Other, SB	Multiple		
Welding	SB, SDVOSB, SBH, SDB, WOSB	Multiple		
Gas Services	SB, WOSB	Multiple		
Tank Cleaning	SB, SDB, WOSB	Multiple		
Janitorial	SB, SDVOSB, SDB, WOSB	Multiple		
	MAJOR MAINTENANCE			
Light Construction	SB, SDVOSB, SBH, SDB, WOSB	Multiple		
ENVIRONMENTAL				
Environmental Inspections	SB, SDVOSB, SBH, SDB, WOSB	Multiple		
SECURITY				
Security Services & Support	Other, SB, SDB, WOSB	Multiple		
ENGINEERING				
Material Consulting	SB, SBH, SDB, WOSB	Multiple		
Engineering Services	SB, SBH, SDB, WOSB	Multiple		
PROCUREMENT/CONTRACTS				
Materials & Supplies	SB, SDVOSB, SBH, SDB, WOSB	Multiple		

- 2. Fluor Federal Petroleum Operations (FFPO) developed the proposed subcontracting goals for SB, SDVOSB, SBH, SDB, and WOSB concerns through detailed planning and by including DOE small business subcontracting guidance.
- 3. Indirect costs have not been included in the dollar and percentage subcontracting goals stated above.

4. Mentor-Protégé Program

Mentoring is an important component of FFPO's SB/SDB philosophy. Fluor's history with Mentor Protégé agreements dates to 1994 when Fluor Fernald was the first DOE prime contractor to graduate three Protégés from the program.

Due to limited time remaining under Contract Number DE-FE0011020, FFPO is not pursuing a Mentor-Protégé agreement.

5. Set-Aside Programs

SB set-asides will be implemented in accordance with the terms and conditions of the prime contract dealing with the utilization of subcontractors for work that presents subcontracting opportunities. These set-asides will be considered when it is determined that such firms, consistent with efficient performance of the prime contract, have the capabilities and



proven past performance to perform the work at fair and reasonable pricing. In particular, FFPO will utilize the following set-aside programs to facilitate attainment of the Subcontracting Goals and initiatives enumerated in this plan:

- A) <u>Mandatory Small Purchase Set-Asides</u> When consistent with efficient contract execution, purchases made by FFPO of \$250,000 or less, and awarded through small purchase procedures, may be set-aside for SBs, SBHs, SDBs, WOSBs or SDVOSBs and/or VOSBs where there is a reasonable expectation that bids, competitive as to fair market price, quality and delivery, will be obtained from two (2) or more responsible SBHs, SDBs, WOSBs or SDVOSBs and/or VOSBs concerns.
- B) <u>Discretionary Set-Asides</u> Purchases made by FFPO at any dollar value may be set-aside for small business and all purchases up to \$250,000 may be awarded to small businesses on a sole source basis when the award can be made at fair market price.
- Class Set-Asides Notwithstanding the above, once a determination is made by FFPO that a product or service has been acquired successfully on a set-aside basis, future requirements for that product or service may be acquired based on a repetitive "class set aside" when deemed consistent with efficient and cost-effective performance of the prime contract.
- D) 8(a) Program Set-Asides - An 8(a) Set-Aside Program will be implemented which affords FFPO the ability to process acquisitions on a non-competitive basis to selected SDB firms certified as active participants in the SBA's 8(a) Program provided that the total estimated value of the procurement action is less than \$7 million, (for acquisitions utilizing a manufacturing North American Industry Classification System (NAICS) code), or less than \$4.5 million, (for acquisitions falling within all other NAICS codes). In addition, FFPO may identify specific acquisitions above or below these thresholds exclusively for competition amongst 8(a) concerns. In all cases, the FFPO Small and Small Disadvantaged Business Utilization Administrator will be responsible for verifying that the proposed subcontractor(s) is certified as an active 8(a) in the NAICS code applicable to the acquisition. Additionally, all awards executed under this program will be bi-lateral subcontracts executed between FFPO and the 8(a) concern. FFPO will ensure that these acquisitions are at fair market prices and consistent with the efficient attainment of SPR mission requirements.

II. Program Administrator

The subcontracting plan is to be administered by FFPO to assure that the provisions of applicable law and the plan are implemented and performed. Any change in the name of the program administrator will be communicated without delay to the CO by letter and will not require an immediate Contract modification. Such change(s), if any, will be included in the next applicable supplemental agreement Contract modification. The name, title, position within the corporate





structure, and duties and responsibilities of the employee who will administer the Contractor's subcontracting program are listed below.

Name: Julia Avery

Title: Small Business Program Manager (SBPM)

Address: 850 S. Clearview Parkway, New Orleans, LA 70123

Phone: 504-275-8102

E-mail: ffposmallbus@spr.doe.gov

The SBPM has general overall responsibility for the Contractor's subcontracting program, i.e., developing, preparing, and executing individual subcontracting plans and monitoring performance relative to the requirements of this particular plan.

These duties may include, but are not limited to, the following activities:

- Developing and maintaining bidders' lists of SB, SDVOSB, SBH, SDB, and WOSB concerns from as many sources as possible.
- Ensuring that procurement packages are structured to permit participation of SB, SDVOSB, SBH, SDB, and WOSB concerns to the maximum extent possible.
- Ensuring inclusion of SB, SDVOSB, SBH, SDB, and WOSB concerns whose capabilities coincide with solicitations requiring their products or services.
- Reviewing solicitations to identify and remove any statements, clauses, etc., which may restrict or prohibit participation of SB, SDVOSB, SBH, SDB, and WOSB concerns.
- Ensuring that proper documentation provided by procurement personnel if selection not made to SB, SDVOSB, SBH, SDB, and WOSB concern that provided low bid.
- Ensuring establishment and maintenance of records of solicitations and subcontract award activity.
- Attending or arranging for attendance of company representatives/counselors at Business Opportunity Workshops, Minority Business Enterprise Seminars, Trade Fairs, etc.
- Monitoring achievement of proposed goals.
- Preparing and submitting semi-annual and annual subcontract reports.
- Coordinating contractor's activities prior to and during conduct of Federal agency compliance reviews.
- Other duties include:
 - o Coordinating FFPO's activities during the conducting of SB compliance reviews.
 - Coordinating the conduct of FFPO activities involving its small and SDB subcontracting program.

The FFPO SBPM will routinely review progress toward subcontracting goals to ensure program effectiveness on this contract and will support procurement and contracts personnel during planning and through ongoing outreach activities.





III. Equitable Opportunities and Outreach Efforts

The FFPO SBPM will undertake efforts to ensure that SB, SDVOSB, SBH, SDB, and WOSB concerns will have an equitable opportunity to compete for and secure subcontracts to the maximum practicable extent.

A. Outreach efforts to obtain sources:

- 1. Contacting minority and SB trade associations.
- 2. Contacting business development organizations.
- 3. Attending small and minority business procurement conferences and trade fairs.
- 4. Requesting sources from the System for Award Management (SAM).
- 5. Other participation in efforts or activities to expand the socioeconomic database for this Contract.
- 6. Utilizing book references, catalogs, source lists, or other reference material to identify SB, SDVOSB, SBH, SDB, and WOSB sources before the acquisitions are placed by the buying activities.
 - o Developing an annual list of outreach events (procurement conferences, trade fairs, etc.) in which to participate.
 - o Work with SBA Procurement Center Representative (SBA-PCR), Small Business Development Centers, and Minority Business Development Centers in the region.
 - o Develop, implement, and maintain an Internet based system that can be utilized by interested sources to register as FFPO prospective suppliers at the SPR.

B. Internal efforts to guide and encourage purchasing personnel:

- 1. Presenting workshops, seminars, and training programs on requirements of this plan.
- 2. Establishing, maintaining, and using SB, SDVOSB, SBH, SDB, and WOSB source lists, guides, and other data for soliciting subcontracts.
- 3. Monitoring activities to evaluate compliance with the subcontracting plan.
- 4. Additional Efforts:
 - o Acquisition planning to include SB subcontracting opportunities.
 - o Maintaining summary reports and other documents on the outreach activity attended, including new sources.

FFPO's policy is to comply with all government regulations and public law, including those concerning SB, SDVOSB, SBH, SDB, and WOSB concerns. It is an established FFPO policy that SB, SDVOSB, SBH, SDB, and WOSB concerns will have an equitable opportunity to compete for FFPO purchases.

IV. Subcontracting Plan Flowdown

The Contractor agrees to include the Contract's Section I Clause entitled FAR 52.219-8, Utilization of Small Business Concerns in all subcontracts that offer further subcontracting opportunities. All subcontractors, except SB concerns, which receive subcontracts in excess of





\$750,000 (\$1,500,000 for construction) must adopt and comply with a plan similar to the plan required by FAR 52.219-9, Small Business Subcontracting Plan.

V. Reports and Surveys

FFPO gives assurance of:

- A. Cooperation in any studies or surveys that may be required by the Contracting agency, or the U.S. Small Business Administration (SBA).
- B. Submission of periodic reports, which show compliance with the subcontracting plan.
- C. The Contractor shall submit the Individual Subcontract Report (ISR) and Summary Subcontract Report (SSR), using the Government's Electronic Subcontract Reporting Systems (eSRS). The Contractor shall submit the ISR and SSR reports electronically to a single, Government-wide system, which can be accessed at the following website: www.esrs.gov. The eSRS is a single reporting tool for all subcontracting plan accomplishments and provide the Government with immediate access to the Contractor's subcontracting data. The Contractor shall be responsible for inputting accurate and complete reports into the eSRS. Contractor reporting of ISR and SSR accomplishments using the eSRS will commence upon contract award.
- D. Ensuring that LB subcontractors with subcontracting plans agree to submit the ISR and SSR using eSRS.

Reporting Period	Report Due	Due Date
Oct 1 – Mar 31	ISR	April 30th
Apr 1 – Sep 30	ISR	Oct 30th
Oct 1 – Sep 30	SSR	Oct 30th

Submission of ISRs and SSR: The reports shall be submitted via the eSRS. The Contractor is required to register in the system. Contractor shall notify the CO and Contract Specialist via email upon completion/submission of the reports. The CO is responsible for reviewing/accepting all ISRs. The Small Business Program Manager (SBPM) is responsible for reviewing/accepting all SSRs. Email addresses of the CO and the SBA-PCR must be included on all ISRs and the email addresses of the SBPM and the SBA-PCR must be included on all SSRs.

VI. Records and Procedures

The following is a recitation of the types of records and procedures the Contractor will maintain to demonstrate compliance with the requirements and goals in the subcontracting plan. These records will include, but are not limited to the following:

A. System for Award Management (SAM) is an integral part of our sourcing methodology. Additionally, FFPO employs various methods for identifying potential SB offerors, such as company source lists (Fluor corporate supplier and contractor registry and internal SB Program reference database); attendance at various trade shows, conventions, workshops, and



DE-FE0011020

conferences; participation in SB recruitment conferences and networking events; working with local SBA and PTAC offices; SBA Dynamic Small Business Search; and accessing various external sites. This ensures a maximum number of SB, SDVOSB, SBH, SDB, and WOSB firms capable of providing the required supplies/services are considered.

- B. On a Contract-by-Contract basis, records on each subcontract solicitation resulting in an award of more than \$250,000 will indicate whether SB, SDVOSB, SBH, SDB, and WOSB concerns were solicited, and if not, why not; and if applicable, the reason that the award was not made to a SB concern.
- C. Records to support other outreach efforts, e.g., contacts with minority and SB trade associations, attendance at small and minority business procurement conferences and trade fairs.
- D. Records to support internal guidance and encouragement provided to procurement personnel, on the utilization of SB, SDVOSB, SBH, SDB, and WOSB, thru workshops, seminars, training programs, and incentive awards.
- E. On a Contract-by-Contract basis, records to support subcontract award data including the name, address, and the business size of each subcontractor.
- F. We make every effort consistent with efficient contract execution to acquire goods and services from those SBs used in the preparation of our proposal in the same or greater scope, amount, and quality used in preparing the proposal. This includes SBs listed in the proposal and/or subcontracting plan, and when the SB's pricing, cost information or technical expertise was used in preparation of the proposal.
- G. We provide assurance that a written explanation will be submitted to the Contracting Officer if we are unable to fulfill the requirements of (12) above. The explanation, if required, will be submitted within 30 days of contract completion.
- H. Fluor does not prohibit or encourage subcontractors from discussing with the Contracting Officer any material matter pertaining to payment to or utilization of a subcontractor.
- I. It is Fluor policy to pay our SB subcontractors on time and in accordance with the terms and conditions of the underlying subcontract. The Contracting Officer will be notified if we make either a reduced or an untimely payment to a SB subcontractor.

VII. Strategy for Small Business Involvement

FFPO will maximize opportunities for qualified SBs to compete for materials and services required for the execution of this project. We have an established sourcing methodology that gives priority to SB and incorporates a significant share of meaningful, varied, and complex work for SBs. A key element of FFPO's SB strategy is involvement of the project management team. This is accomplished by integrating SB goals and targets into project planning as well as execution.

Additionally, our SB subcontracting approach is focused on the use of local and regionally based SBs. This helps strengthen the local economy, and creates new business opportunities, immediately and in the longer term.



This subcontracting plan was su	ibmitted by:
JULIA AVERY Signed: (Affiliate)	Digitally signed by JULIA AVERY (Affiliate) Date: 2025.07.30 15:41:53 -05'00'
Typed Name: <u>Julia Avery</u>	
Title: Small Business Program	n Manager
Date:July 30, 2025	
Phone No.: <u>504-275-8102</u>	
	LESLIE Digitally signed by LESLIE
PLAN CONCURRED BY:	BOURGEOIS Date: 2025.09.15 09:29:42 -05'00'
	Leslie Bourgeois Small Business Program Manager
	Date
PLAN ACCEPTED BY:	KELLY GELE Digitally signed by KELLY GELE Date: 2025.09.16 17:08:14
	Kelly Gele Contracting Officer
	Date

ATTACHMENT E - SERVICE CONTRACT LABOR STANDARDS (WAGE DETERMINATIONS)

The Wage Determinations applicable to the current Management and Operating contract for the period September 30, 2025, through December 31, 2025, are:

State(s)	Wage Determination No.	Link
Louisiana: (Jefferson Parish - Harahan)	2015-5189 Revision No. 31 (07/08/25)	https://sam.gov/wage-
		<u>determination/2015-5189/31</u>
Louisiana: (Iberville Parish - Bayou Choctaw)	2015-5177 Revision No. 28 (07/08/25)	https://sam.gov/wage-
		determination/2015-5177/28
Louisiana: (Cameron Parish - West Hackberry)	2015-5185 Revision No. 29 (07/08/25)	https://sam.gov/wage-
		determination/2015-5185/29
Texas: (Jefferson County - Big Hill)	2015-5217 Revision No. 29 (07/08/25)	https://sam.gov/wage-
		determination/2015-5217/29
Texas: (Brazoria County - Bryan Mound)	2015-5233 Revision No. 31 (07/08/25)	https://sam.gov/wage-
		determination/2015-5233/31
Mississippi: (Hancock County –	2015-5147 Revision No. 27 (07/08/25)	https://sam.gov/wage-
Stennis Warehouse)		determination/2015-5147/26